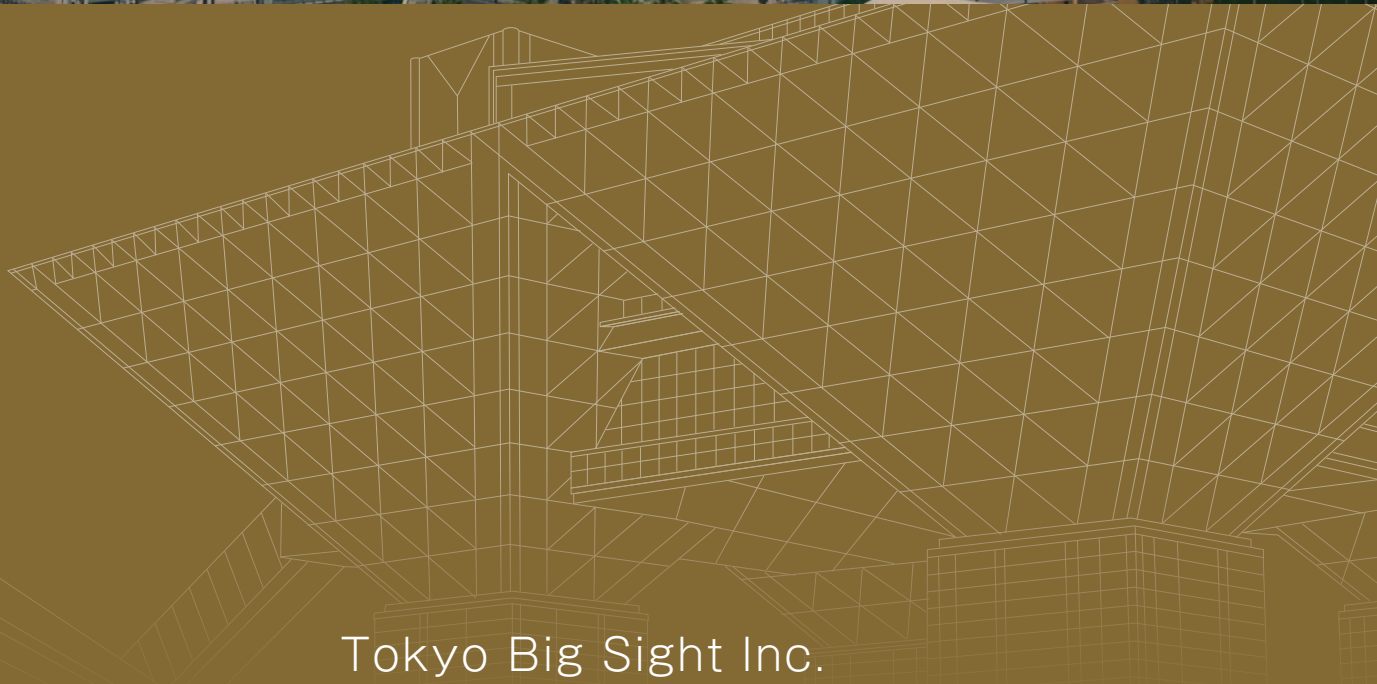


# TOKYO BIG SIGHT ANNUAL REPORT 2025

FY2025



Tokyo Big Sight Inc.

# Company Outline

## Outline

Name: Tokyo Big Sight Inc.  
 Address: 3-11-1 Ariake, Koto-Ku, Tokyo, Japan  
 Date of establishment: April 1, 1958  
 Capital: 5,571 million yen

## History

March 1956 The Tokyo International Trade Fair Commission was established to host the Tokyo International Trade Fairs and other various trade fairs  
 April 1958 Tokyo International Trade Center Corp. was established to operate the Harumi Fairgrounds  
 March 1996 Harumi Fairgrounds were closed  
 April 1996 Tokyo Big Sight(Tokyo International Exhibition Center) was inaugurated  
 May 1999 Tokyo International Trade Center Corp. completed the construction and commenced management and operation of the Ariake Park Building  
 April 2000 Tokyo International Trade Center Corp. integrated business with TOKYO FASHION TOWN CORPORATION and TIME 24 CO., LTD.  
 April 2003 Tokyo International Trade Center Corp. merged with Tokyo International Trade Fair Commission and changed its name to "Tokyo Big Sight Inc."

## Business Activities

- Management and operation of venues at Tokyo Big Sight (Tokyo International Exhibition Center)
- Organization and operation of trade fairs and exhibitions
- Management and operation of Ariake Park Building, TFT Building, and TIME24 Building
- Management and operation of the venue at Ariake GYM-EX (Ariake Exhibition Hall)

March 2006 Tokyo Big Sight Inc. completed the acquisition of TOKYO FASHION TOWN CORPORATION and TIME 24 CO., LTD.  
 January 2009 Tokyo Big Sight Inc. participated in Rinkai Holdings Group  
 October 2016 Completed the construction of the New East Exhibition Halls (East Hall 7 and East Hall 8) and launched operations  
 March 2019 Completed the construction of the Aomi Exhibition Halls (A Hall and B Hall) (operations terminated in December 2021)  
 June 2019 Completed the construction of the South Exhibition Halls (South Hall 1 to South Hall 4) and launched operations in July  
 May 2023 Opened Ariake GYM-EX (Ariake Exhibition Hall) reusing as the Ariake Gymnastics Centre which was used for the 2020 Tokyo Olympic Games

## Management Concept / Management Policy / Action Standards

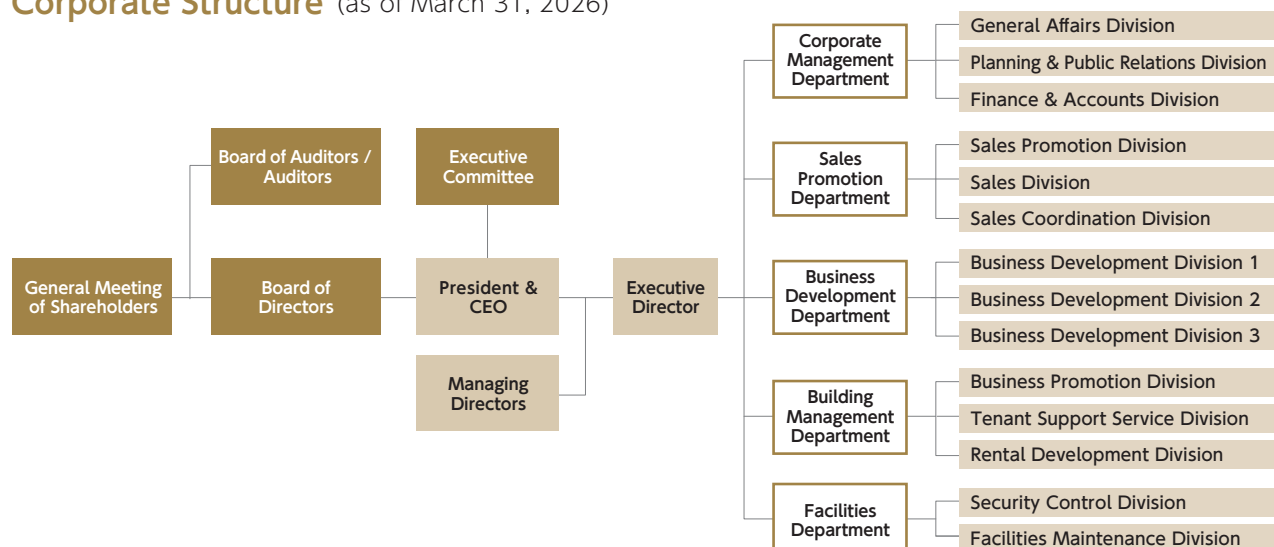
|                    |                                                                                  |
|--------------------|----------------------------------------------------------------------------------|
| Management Concept | Contribute to society by promoting economic activities and regional development. |
| Management Policy  | To establish the "Tokyo Big Sight" brand                                         |
| Action Standards   | Let's create "The Encounter of a Lifetime" with a sophisticated flair!           |

## Executive Officers (as of March 31, 2026)

|                                |                                                                                                                           |
|--------------------------------|---------------------------------------------------------------------------------------------------------------------------|
| President & CEO                | KUGA Hideo<br>(Former Director General of the Transportation Bureau of the Tokyo Metropolitan Government)                 |
| Executive Vice President & CEO | IWASE Kazuharu<br>(Former Deputy Director General of Bureau of Industrial Labor Affairs of Tokyo Metropolitan Government) |
| Executive Managing Director    | UEMATSU Ryosuke                                                                                                           |
| Member of the Board            | KOBAYASHI Haruhiko                                                                                                        |
| Member of the Board            | MINAMI Kazuo                                                                                                              |
| Member of the Board            | TANAKA Shinichi                                                                                                           |
| Auditor (full time)            | HIRANO Takashi                                                                                                            |
| Auditor                        | KONDO Keita                                                                                                               |
| Auditor                        | YOSHIDA Takahide                                                                                                          |
| Auditor                        | YAMATE Hitoshi                                                                                                            |

(Note) English titles are adapted from Japanese corporate titles for international business use.

## Corporate Structure (as of March 31, 2026)



# Company Overview

## Stock Information (as of March 31, 2026)

|                                   |                                                                               |
|-----------------------------------|-------------------------------------------------------------------------------|
| (1) Total number of issued shares | Common stock 2,619,705 shares<br>(including 232,940 shares of treasury stock) |
| (2) Number of shareholders        | 87                                                                            |
| (3) Major shareholders (top 10)   |                                                                               |

| Name of shareholder                                     | Investment status in the Company |                     |
|---------------------------------------------------------|----------------------------------|---------------------|
|                                                         | Number of holdings (shares)      | Investment ratio(%) |
| TOKYO RINKAI HOLDINGS, INC.                             | 1,924,700                        | 80.64               |
| Mitsui Fudosan Co., Ltd.                                | 76,600                           | 3.20                |
| Toshiba Corporation                                     | 71,000                           | 2.97                |
| Hitachi, Ltd.                                           | 70,000                           | 2.93                |
| Employee Stock Ownership Association of Tokyo Big Sight | 40,120                           | 1.68                |
| Fuji Electric Co., Ltd.                                 | 34,000                           | 1.42                |
| Mizuho Bank, Ltd.                                       | 26,180                           | 1.09                |
| Taisei Corporation                                      | 20,600                           | 0.86                |
| IHI Corporation                                         | 18,300                           | 0.76                |
| Sumitomo Mitsui Banking Corporation                     | 13,880                           | 0.58                |

(Note) The investment ratio is calculated based on the total number of issued shares minus the number of shares of treasury stock. Note that the company holds 232,940 shares of treasury stock, but is excluded from the major shareholders listed above.

## Information on Main Subsidiary

|                                    |                                                                              |
|------------------------------------|------------------------------------------------------------------------------|
| Name of company                    | Big Sight Services Corporation                                               |
| Capital                            | 60 million yen                                                               |
| Voting rights ratio of the company | 100%                                                                         |
| Main business activities           | Services such as cleaning, waste collection and transport, and sale of goods |

## Information on Employees (as of March 31, 2026)

|                          |                |
|--------------------------|----------------|
| Number of employees      | 122            |
| Year-on-Year Change      | -4             |
| Average age              | 40.0 years old |
| Average years of service | 13.8 years     |

(Note) The number of employees does not include employees seconded to subsidiaries or other companies, or temporary employees.

## Business Overview (FY2025)

In FY2025, as in FY2024, supported by the recovering Japanese economy, Tokyo Big Sight held various events throughout the year and welcomed visitors from abroad. In the Venue Operation Business, despite restrictions on facility availability due to large-scale renovation work, many events were held through careful communication with users and coordination of facility use.

In the Exhibition Organization Business, we worked on projects including Security & Safety Trade Expo (RISCON TOKYO), Business Chance EXPO in TOKYO, and the

contracted operation of Japan Mobility Show 2025.

In the Building Management Business, we increased opportunities to communicate with resident tenants, strengthening relationships while striving to understand and respond to their needs. These efforts contributed to improved satisfaction. We also worked to improve the interior environment in ways that would enhance the appeal of our buildings, with the aim of maintaining and improving occupancy rates.

## Information on Property and Profit / Loss

| Category                              | 82nd Period<br>FY2022 | 83rd Period<br>FY2023 | 84th Period<br>FY2024 | 85th Period<br>FY2025<br>(fiscal year under review) |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------------------------------------|
| Operating revenue (thousand yen)      | 20,354,818            | 21,957,854            | 24,720,703            | 22,017,751                                          |
| Ordinary profit (loss) (thousand yen) | 1,493,423             | 3,983,719             | 4,966,274             | 2,920,295                                           |
| Profit (loss) (thousand yen)          | (682,734)             | 2,774,229             | 3,416,344             | 2,035,297                                           |
| Earnings (loss) per share (yen)       | (268)                 | 1,092                 | 1,345                 | 826                                                 |
| Total assets (thousand yen)           | 79,458,677            | 85,851,249            | 90,097,983            | 93,400,970                                          |
| Net assets (thousand yen)             | 64,825,953            | 67,498,582            | 70,813,325            | 72,363,897                                          |

Note: Earnings (loss) per share is calculated based on the average total number of issued shares during the period, with the average number of shares of treasury stock during the period excluded.

# Balance Sheet (as of March 31, 2026)

## Assets

(Unit: thousands of yen)

| Accounting Item                           | Amount       |            |
|-------------------------------------------|--------------|------------|
| Current assets                            |              |            |
| Cash and deposits                         |              | 24,998,744 |
| Trade accounts receivable                 |              | 596,617    |
| Consumption taxes receivable              |              | 230,225    |
| Securities                                |              | 1,500,000  |
| Deposits paid                             |              | 2,100,000  |
| Prepaid expenses                          |              | 421,981    |
| Other current assets                      |              | 130,869    |
| Allowance for doubtful accounts           |              | (2,625)    |
| Total current assets                      |              | 29,975,813 |
| Non-current assets                        |              |            |
| Property, plant and equipment             |              |            |
| Buildings                                 | 63,860,316   |            |
| Accumulated depreciation                  | (36,262,201) | 27,598,115 |
| Structures                                | 1,558,029    |            |
| Accumulated depreciation                  | (1,321,895)  | 236,134    |
| Vehicles                                  | 2,124        |            |
| Accumulated depreciation                  | (2,123)      | 0          |
| Tools, furniture and fixtures             | 2,276,543    |            |
| Accumulated depreciation                  | (1,960,610)  | 315,933    |
| Land                                      |              | 19,169,527 |
| Lease assets                              | 20,854       |            |
| Accumulated depreciation                  | 14,213       | 6,641      |
| Construction in progress                  |              | 6,488,069  |
| Total property, plant and equipment       |              | 53,814,420 |
| Intangible assets                         |              |            |
| Software                                  |              | 86,533     |
| Telephone subscription right              |              | 4,859      |
| Total intangible assets                   |              | 91,392     |
| Investments and other assets              |              |            |
| Investment securities                     |              | 4,500,167  |
| Shares of subsidiaries and associates     |              | 200,177    |
| Long-term prepaid expenses                |              | 1,552,664  |
| Long-term deposits                        |              | 3,000,000  |
| Guarantee deposits and leasehold deposits |              | 266,332    |
| Other                                     |              | 10,578     |
| Allowance for doubtful accounts           |              | (10,578)   |
| Total investments and other assets        |              | 9,519,342  |
| Total non-current assets                  |              | 63,425,156 |
| Total assets                              |              | 93,400,970 |

## Liabilities

(Unit: thousands of yen)

| Accounting Item                                    | Amount |            |
|----------------------------------------------------|--------|------------|
| Current liabilities                                |        |            |
| Accounts payable – other                           |        | 7,851,261  |
| Lease obligations                                  |        | 4,085      |
| Accrued expenses                                   |        | 13,882     |
| Income taxes payable                               |        | 108,041    |
| Advances received                                  |        | 4,561,377  |
| Deposits received                                  |        | 7,622      |
| Provision for bonuses                              |        | 77,822     |
| Other current liabilities                          |        | 10,427     |
| Total current liabilities                          |        | 12,634,519 |
| Non-current liabilities                            |        |            |
| Lease obligations                                  |        | 3,805      |
| Deferred tax liabilities                           |        | 963,703    |
| Provision for retirement benefits                  |        | 360,027    |
| Asset retirement obligations                       |        | 2,282,603  |
| Guarantee deposits and leasehold deposits received |        | 4,792,413  |
| Total non-current liabilities                      |        | 8,402,553  |
| Total liabilities                                  |        | 21,037,072 |

## Net Assets

|                                                               |            |                   |
|---------------------------------------------------------------|------------|-------------------|
| <b>Shareholders' equity</b>                                   |            |                   |
| Share capital                                                 |            | 5,571,000         |
| <b>Capital surplus</b>                                        |            |                   |
| Legal capital surplus                                         |            | 3,348,750         |
| <b>Total capital surplus</b>                                  |            | <b>3,348,750</b>  |
| <b>Retained earnings</b>                                      |            |                   |
| Legal retained earnings                                       |            | 300,000           |
| <b>Other retained earnings</b>                                |            |                   |
| Reserve for tax purpose reduction entry of non-current assets | 12,373,288 |                   |
| General reserve                                               | 40,000,002 |                   |
| Reserve for repairs                                           | 3,979,000  |                   |
| Retained earnings brought forward                             | 7,374,116  | 63,726,407        |
| <b>Total retained earnings</b>                                |            | <b>64,026,407</b> |
| <b>Treasury shares</b>                                        |            | <b>(582,260)</b>  |
| <b>Total shareholders' equity</b>                             |            | <b>72,363,897</b> |
| <b>Total net assets</b>                                       |            | <b>72,363,897</b> |
| <b>Total liabilities and net assets</b>                       |            | <b>93,400,970</b> |

(Note) Listed amounts are rounded down to the nearest thousand yen.

# Statement of Income (from April 1, 2025 to March 31, 2026)

(Unit: thousands of yen)

| Accounting Item                              | Amount     |            |
|----------------------------------------------|------------|------------|
| Operating revenue                            |            |            |
| Venue operation business revenue             | 12,703,039 |            |
| Event business revenue                       | 882,784    |            |
| Leasing business revenue                     | 8,231,634  |            |
| Other business revenue                       | 200,292    | 22,017,751 |
| Operating costs                              |            |            |
| Cost of sales in venue operation business    | 10,167,866 |            |
| Cost of sales in event business              | 840,011    |            |
| Cost of sales in leasing business            | 6,670,040  |            |
| Cost of sales in other businesses            | 79,292     | 17,757,210 |
| Operating gross profit                       |            | 4,260,540  |
| Selling, general and administrative expenses |            | 1,532,081  |
| Operating profit                             |            | 2,728,458  |
| Non-operating income                         |            |            |
| Interest income                              | 52,764     |            |
| Interest on securities                       | 38,021     |            |
| Dividend income                              | 82,278     |            |
| Other                                        | 112,562    | 285,626    |
| Non-operating expenses                       |            |            |
| Other                                        |            | 93,789     |
| Ordinary profit                              |            | 2,920,295  |
| Extraordinary losses                         |            |            |
| Loss on retirement of non-current assets     |            | 16,828     |
| Profit before income taxes                   |            | 2,903,467  |
| Income taxes                                 |            |            |
| Income taxes – current                       | 903,716    |            |
| Income taxes – deferred                      | (35,546)   | 868,169    |
| Profit                                       |            | 2,035,297  |

(Note) Listed amounts are rounded down to the nearest thousand yen.

## Management and Operation of Tokyo Big Sight

### ◆ Overview

In FY2025, supported by the recovering Japanese economy, Tokyo Big Sight held various events throughout the year and welcomed visitors from abroad. Despite restrictions on facility availability due to large-scale renovation work, many events were held through careful communication with users and coordination of facility use.



#### Outline of Tokyo Big Sight (as of March, 2026)

Official name:  
Tokyo International Exhibition Center

Address:  
3-11-1 Ariake, Koto-ku, Tokyo, Japan

Ground-floor area: 265,751 m<sup>2</sup>

Building area: 185,348 m<sup>2</sup>

Total floor area: 316,990 m<sup>2</sup>

Exhibition facilities:

Indoor exhibition area (3 buildings, 16 halls)  
(Total exhibition area: 115,420 m<sup>2</sup>)

Rooftop exhibition area (6,000 m<sup>2</sup>)

Convention facilities:

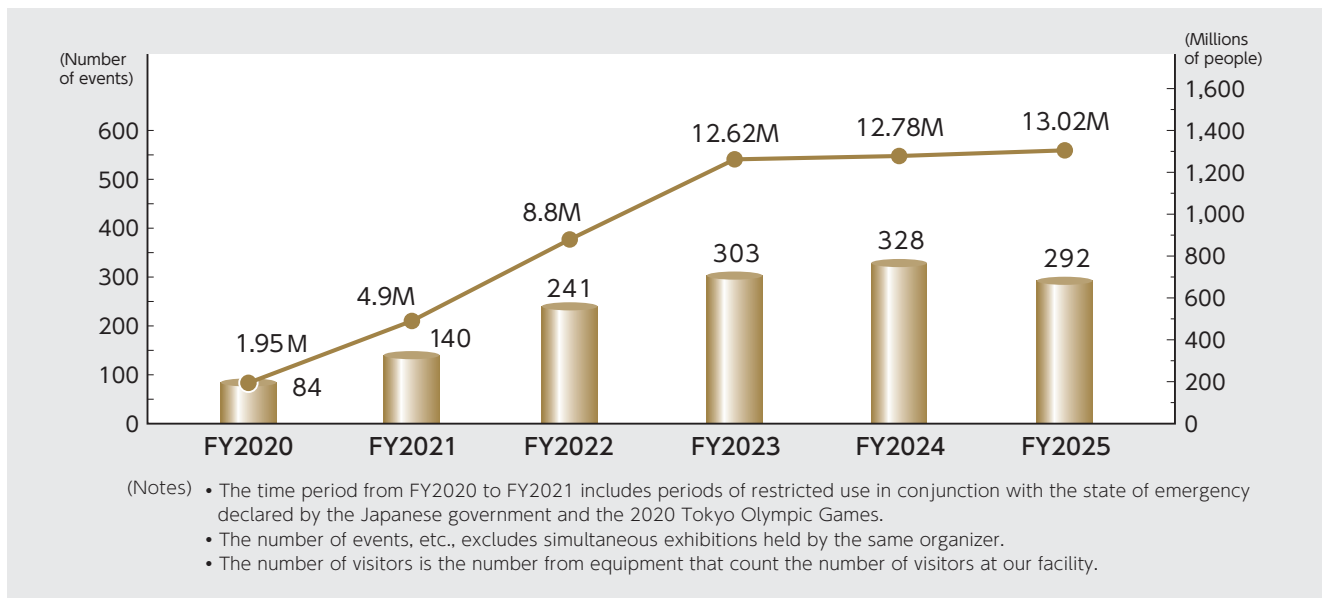
International Conference Hall (capacity of 1,000 people)

Reception Hall (1,700 m<sup>2</sup>)

Meeting rooms (22 rooms ranging from 35 m<sup>2</sup> to 760 m<sup>2</sup>)

### ◆ Number of Events and Visitors

(as of March, 2026)



### ◆ Exhibition Hall Occupancy Rate

| Fiscal year                    | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 |
|--------------------------------|--------|--------|--------|--------|--------|--------|
| Exhibition hall occupancy rate | 22.7%  | 53.5%  | 51.6%  | 62.8%  | 68.5%  | 77.4%  |

### ◆ Ariake GYM-EX

#### ● Ariake GYM-EX

As a legacy competition venue from the Tokyo 2020 Olympic and Paralympic Games, the Ariake Gymnastics Centre was renovated into an exhibition hall. The name for the facility, Ariake GYM-EX, expresses the location (Ariake), the former use as a competition venue (Gymnastics), and the current function (Exhibition). The exhibition hall has approximately 9,400 m<sup>2</sup> of total space and features 20-meter ceilings, giving a sense of openness due to the lack of support columns inside.



## ◆ Year-Long Initiatives

### ● Maintenance of Facilities and Equipment

#### ● Large-scale renovation work

The Tokyo Metropolitan Government carried out large-scale renovation work on the following facilities and equipment:

- Conference Tower and West Exhibition Halls:  
Completed in December 2025
- East Exhibition Halls:  
Scheduled for completion in December 2026
- Extra-high-voltage power receiving and distribution equipment, etc.:  
Scheduled for completion in August 2028



#### ● Trial inspections using drones

As part of efforts to achieve safe and efficient facility management, we conducted trial inspections using small drones in collaboration with the Tokyo Metropolitan Government, private companies, and other organizations. We will continue to carry out planned inspections of areas that are difficult to inspect visually and advance preventive maintenance.



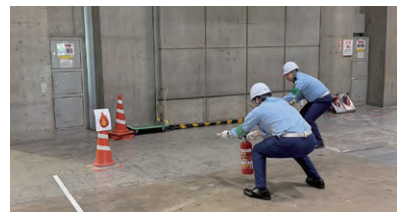
### ● Disaster Prevention and Security Measures

#### ● Self-defense fire drills, etc.

We held statutory self-defense fire drills twice in the year under review. Additionally, we conducted individual training through Tokyo Big Sight security staff such as training on contacting authorities, training on operating fire extinguishers, and training for dealing with suspicious persons. We also held joint self-defense fire drills with organizers. Through these activities, we worked to improve the safety and security of Tokyo Big Sight.

#### ● Joint Emergency Response Drill

On March 10, 2026, under the guidance and cooperation of the Metropolitan Police Department, we conducted joint emergency response training based on a scenario involving an incident during an exhibition. The training covered the restraint of a suspicious person, response to hazardous materials, evacuation guidance, and other measures. Facility and event security teams jointly participated in drills to strengthen coordination and response capabilities.



### ● Creating Vibrancy in the Local Community

#### ● Tokyo International Projection Mapping Awards Vol. 10 (November 15, 2025)

The 10th iteration of these awards, which utilized the facade of the Conference Tower, was viewed by approximately 10,000 people. In addition, group company PR was implemented at the “Hospitality Booth” provided by Tokyo Rinkai Holdings Group, alongside free distribution of hot drinks.

Through our continued sponsorship of this award, we will support the discovery and development of next-generation spatial visual creators while contributing to the vibrancy of the local community. (Next event planned for November 15 (Sat.), 2026.)



Grand prize winner



Hospitality Booth

## Exhibition Management

### ◆ Overview

In the Exhibition Organization Business, we contributed to industrial promotion by holding RISCOTOKYO (Security & Safety Trade Expo) 2025 / SEECAT (Special Equipment Exhibition & Conference for Anti-Terrorism) '25 and Business Chance EXPO in TOKYO. In the Operations Business, we worked on Japan Mobility Show 2025, welcoming a large number of visitors and contributing to the smooth operation of the event.

### ◆ FY2025 Event Reports

#### RISCOTOKYO (Security & Safety Trade Expo) 2025 / SEECAT (Special Equipment Exhibition & Conference for Anti-Terrorism) '25



◇ Period: October 1 (Wed.) - 3 (Fri.), 2025

◇ Organizer: Tokyo Big Sight Inc.

RISCOTOKYO is one of Japan's largest comprehensive trade shows on the theme of risk management. Addressing urgent issues faced by companies and national and local government organizations, the event disseminated a broad range of risk management information through exhibitions of products and solutions related to disaster risk reduction, BCP / business risk management, security, and other fields, as well as an extensive seminar program and organizer-led activities involving visitors. SEECAT, Japan's only specialized exhibition for counter-terrorism held concurrently with RISCOTOKYO, also attracted many participants amid growing interest in counter-terrorism.

| Event Name | Edition | Booths | Exhibitors | Registered Visitors |
|------------|---------|--------|------------|---------------------|
| RISCOTOKYO | 21th    | 506    | 348        | 19,622              |
| SEECAT     | 19th    | 192    | 109        | 7,535               |

#### Business Chance EXPO in TOKYO



◇ Period: November 26 (Wed.) - 27 (Thu.), 2025

◇ Organizer: The Tokyo Chamber of Commerce and Industry

◇ Co-Organizer: Tokyo Big Sight Inc.

In addition to exhibits by Tokyo-based companies offering products and services in the fields of Food, Lifestyle, Manufacturing, and Services and Digital Transformation, exhibition areas were set up by chambers of commerce and industry from 29 regions across Japan to showcase carefully selected products and technological capabilities from Tokyo and each region. Organizer booths also introduced future mobility, cutting-edge technologies that enable people and robots to share sensory experiences, voice-interactive AI, and other innovations, giving many visitors the opportunity to experience the latest technologies.

| Edition | Booths | Exhibitors | Registered Visitors |
|---------|--------|------------|---------------------|
| 5th     | 370    | 344        | 6,639               |

### • Operations Business

#### Japan Mobility Show 2025



◇ Period: October 30 (Thu.) - November 9 (Sun.), 2025

◇ Organizer: Japan Automobile Manufacturers Association, Inc.

◇ Operation: Tokyo Big Sight Inc.



Under the concept of "A unique opportunity to explore mobility's future," a total of 522 companies and organizations participated, extending beyond the automotive industry to include the IT, telecommunications, electronics, as well as startup companies, and the event welcomed 1.01 million visitors. Our company was entrusted with a portion of the event's operations and leveraged its expertise in venue management and exhibition hosting to ensure smooth, safe, and secure event operations. Through the event, we also contributed to revitalizing the surrounding area and creating local prosperity.

## ◆ FY2026 Event Announcements

### RISCON TOKYO (Security & Safety Trade Expo) 2026 / SEECAT (Special Equipment Exhibition & Conference for Anti-Terrorism) '26



- ◇ Period: September 30 (Wed.) - October 2 (Fri.), 2026
- ◇ Organizer: Tokyo Big Sight Inc.

RISCON TOKYO, Japan's leading comprehensive risk management trade show, will continue to focus on the three core themes of Disaster Risk Reduction, BCP / Business Risk Management, and Security, while also featuring concurrent projects in fields attracting growing attention in recent years: Drone & Robot Exhibition for Crisis-control, Cyber Security Solutions, and Safe City Technology. A Startup Zone will also be established to solicit innovative ideas and foster innovation. In addition, SEECAT will be held as a special concurrent exhibition to promote solutions to counter-terrorism issues and raise awareness of their importance.

### JIMTOF 2026 (The 33rd Japan International Machine Tool Fair)



- ◇ Period: October 26 (Mon.) - 31 (Sat.), 2026
- ◇ Organizers: Japan Machine Tool Builders' Association / Tokyo Big Sight Inc.

One of the largest international technology shows in the world, JIMTOF is a comprehensive manufacturing trade fair that brings together machine tools, a wide range of peripheral equipment, and cutting-edge technologies and products. The 33rd JIMTOF will feature a wide variety of lectures, special exhibits where visitors can experience the latest technology trends, and programs for students who will shape the future of manufacturing, reinforcing its presence as an international technology show. The event will also further advance digital transformation through initiatives such as electronic invitation tickets and digital signage within the venue, improving convenience while ensuring sustainable exhibition operations.

### Business Chance EXPO in TOKYO



- ◇ Period: November 25 (Wed.) - 26 (Thu.), 2026
- ◇ Organizer: The Tokyo Chamber of Commerce and Industry
- ◇ Co-Organizer: Tokyo Big Sight Inc.

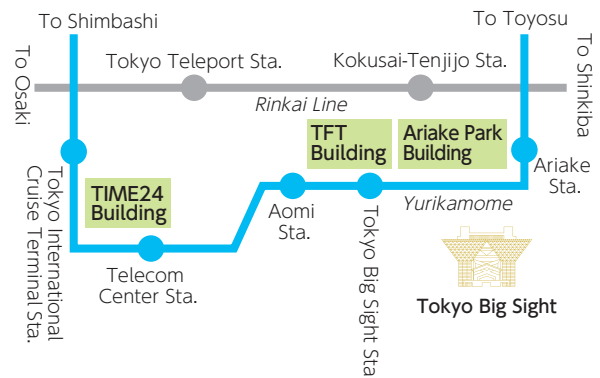
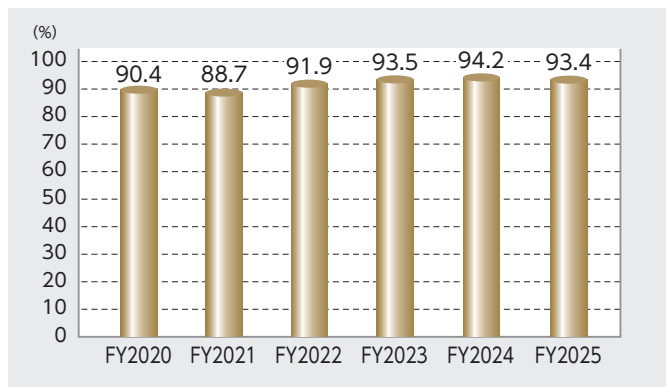
Business Chance EXPO in TOKYO is a comprehensive BtoB exhibition bringing together Tokyo-based companies with unique technologies and distinctive products and services in the three fields of Manufacturing, Food, and Services and Digital Transformation, as well as chambers of commerce and industry from across Japan. A large-scale business meeting program covering Food and General Merchandise and Industrial Manufacturing will also be held concurrently, enabling participating companies to promote their products and technologies directly to buyers and effectively supporting business matching and negotiations.

## Building Management Business

### ◆ Overview

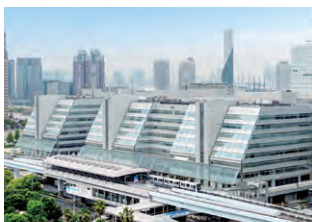
In the Building Management Business, we identified tenants' needs for additional space and early signs that tenants might vacate, allowing us to begin sales activities promptly and thereby facilitate tenant expansions and attract new tenants. We also worked to improve the appeal of our buildings, including enhancements to the interior environment, thereby increasing resident tenant satisfaction.

### ● Occupancy Rate of Three Buildings



### ● Tokyo Fashion Town (TFT) Building

The TFT Building accommodates approximately 50 companies. Its three halls and rental conference and seminar rooms fulfill various needs such as seminars, exhibitions, and parties. The 1st to 3rd floors feature various facilities ranging from restaurants and shops to a post office, clinics, dentists, and a nursery school.



Address: 3-6-11 Ariake, Koto-ku, Tokyo, Japan  
 Facilities: Offices, rental halls, rental conference rooms / seminar rooms, shops  
 Ground-floor area: 29,541 m<sup>2</sup>  
 Building area: 23,623 m<sup>2</sup>  
 Total floor area: 162,720 m<sup>2</sup>

Number of floors: Above ground : 9 floors  
 Below ground: 2 floors in West Wing, 1 floor in East Wing  
 Penthouse: 2 floors in West Wing, 2 floors in East Wing  
 Major tenants: YAMADA DENKI Co., Ltd., Japan Pension Service, etc.

### ● Ariake Park Building

This building is a complex of hotels, offices, and commercial facilities. It features the Tokyo Bay Ariake Washington Hotel, widely used by visitors to Tokyo Big Sight, as well as a variety of restaurants.



Address: 3-7-11 Ariake, Koto-ku, Tokyo, Japan  
 Facilities: Hotel, shops, and offices  
 Ground-floor area: 9,899 m<sup>2</sup>  
 Building area: 7,712 m<sup>2</sup>  
 Total floor area: 70,113 m<sup>2</sup>

Number of floors: 22 floors above ground, 3 floors below ground, 1 penthouse floor  
 Major tenants: Fujita Kanko Inc., etc.

### ● TIME24 Building

Located in the Aomi area, the TIME24 Building is an intelligent building equipped with a BCP generator. In addition to office space created by an expansive non-columnar interior, the building also features rental conference and seminar rooms suitable for needs such as internal conferences and various types of training sessions. There is also a restaurant with gorgeous views and approximately 300 seats located on the 11th floor.



Address: 2-4-32 Aomi, Koto-ku, Tokyo, Japan  
 Facilities: Offices, rental conference rooms / seminar rooms, shops  
 Ground-floor area: 10,588 m<sup>2</sup>  
 Building area: 4,989 m<sup>2</sup>  
 Total floor area: 66,485 m<sup>2</sup>

Number of floors: 19 floors above ground, 1 floor below ground, 2 penthouse floors  
 Major tenants: TOKYO GLOBAL GATEWAY Co., Ltd., Softbank Corporation, etc.

## ◆ Year-Long Initiatives

### ● Providing Comfortable and Cozy Spaces

At the TFT Building, we updated the fixtures in the rental conference room lobby. At the TIME24 Building, we created sofa areas in the entrance and exclusive tenant lounge and introduced an online rental conference room reservation system exclusively for tenants, thereby providing a more comfortable environment. At the Ariake Park Building, we improved the landscaping around the entrance to enhance the hotel's image.



Rental conference room lobby  
in the TFT Building



Exclusive tenant lounge  
in the TIME24 Building

### ● Improving Tenant and Visitor Satisfaction

At the TFT Building and TIME24 Building, we enhanced lunchtime dining services for tenants by providing food trucks offering a wide variety of cuisines. At the Ariake Park Building, participating food and beverage outlets began offering hotel guests one complimentary drink.



Food trucks at the TFT Building and TIME24 Building

### ● Seasonal Decorations and Events

At the TFT Building, tenants enjoyed elegant White Christmas-themed decorations that created a crisp and serene winter atmosphere, as well as a festive Christmas concert. At the Ariake Park Building, the atrium's glass surfaces were adorned with colorful floral motifs to welcome hotel guests.



Christmas decorations  
in the TFT Building



Glass decorations  
in the Ariake Park Building

### ● Sharing the Appeal of the Ariake Area

We updated articles on ARIAKE TOKYO, a web media platform that shares the appeal of the area with companies considering relocating their offices to Ariake. Through interviews with tenants in the TFT Building and introductions to nearby facilities that can be enjoyed after work, such as ARIAKE GARDEN and TOYOTA ARENA TOKYO, we presented the area's attractions in an easy-to-understand way.



Web media  
"ARIAKE TOKYO"





Tokyo Big Sight



Ariake GYM-EX



Ariake Park Building



Tokyo Fashion Town (TFT) Building



TIME24 Building



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